

DRAFT

Concept paper on relocating the Fairmont Rehabilitation Hospital

The intent of this document is to propose an alternative solution for the relocation of the Fairmont Rehabilitation Hospital.

The current proposal calls for the hospital to be relocated from its current location to the campus of San Leandro Hospital. While we acknowledge this is a viable option we do not believe that it is the best option.

First, this plan would result in the closure of San Leandro Hospital as an acute care full service hospital and the elimination of emergency room services. We do not believe that the other community providers could absorb the ER volume or the inpatient volume. Currently on an annualized basis the ER at San Leandro Hospital has more than 28,000 visits and the inpatient volume exceeds 3800 discharges per year.

To put this in perspective it is helpful to review the ER and in patient activity at St. Rose and Eden Medical Center. On annualized basis St. Rose will have more than 36,000 ER visits and inpatient discharges in excess of 7700. Eden Medical Center activity will have inpatient discharges of 9600 and ER visits of 27000.

Secondly, there is a significant need to take bold action to address the dynamic changes in health care delivery. We have a unique opportunity to develop a public private approach to the rehabilitation by relocating the Fairmont facility to the campus of St. Rose Hospital.

Not only would it mean that San Leandro Hospital would be able to continue to operate as a full service hospital, but it would also provide

the opportunity to design, construct and implement a new community based Rehabilitation hospital that would be attractive to the entire county as well as the larger region. It is estimated that a 100 to 130 bed facility could be online within 3 years.

Another significant advantage of relocating the hospital to the St. Rose campus is the opportunity to develop a service that will expand the market beyond the current capabilities of the Fairmont location.

The current activity at Fairmont on an annual basis is about 500 discharges per year. This number has been consistent over that last few years. Laurel Grove Rehab at Eden Medical Center had about the same number of annualized discharges but was closed December 31st, 2010. Unfortunately Fairmont has not been able to attract the volume that used to go to Laurel Grove.

By relocating to the St. Rose campus the ACMC Fairmont facility could be developed into a true regional service that would be attractive to all patients within the area and beyond as well as private and public physicians.

Now is the time for bold steps. Together Alameda County, ACMC, Eden Township District and St. Rose can develop solutions that can serve as a foundation for further fundamental advances in establishing a broader safety net system that can succeed in these ever changing times of healthcare reform.